**DOCKET FILE COPY ORIGINAL** 

# FEDERAL COMMUNICATIONS

ULI 1 6 2004

In Re Applications of:

MB DOCKET No.: 04 - 191

SAN FRANCISCO UNIFIED SCHOOL DISTRICT

File No.: EB-04-IH-0270

STATION KALW (FM) For Renewal of License

INTERVIEW OF JASON LOPEZ

Volume:

2

Pages:

60 through 196

Place:

San Francisco, CA

Date:

September 27, 2004

# HERITAGE REPORTING CORPORATION

Official Reporters 1220 L Street, N.W., Suite 600 Washington, D.C. 20005-4018

ORIGINAL

# Before the FEDERAL COMMUNICATIONS COMMISSION Washington, D.C. 20554

RECEIVED & INSPECTED

OCT 1 6 2004

FCC - MAILROOM

In Re Applications of:

SAN FRANCISCO UNIFIED
SCHOOL DISTRICT

STATION KALW(FM)
For Renewal of License

MB DOCKET No.: 04-191

File No.: EB-04-IH-0270

)

STATION KALW(FM)
)

Suite 200 Renne, Sloan, Holtzman & Sakai 188 The Embarcadero San Francisco, CA

Monday, September 27, 2004

The parties met, pursuant to the notice of the Judge, at  $1:00\ \mathrm{p.m.}$ 

#### APPEARANCES:

#### On behalf of the FCC:

DANA LEAVITT, ESQ. Investigations and Hearing Division 445 12th Street, S.W., Room 4-A325 Washington, DC 20554 202-418-1317

JAMES W. SHOOK, ESQ. Enforcement Division 445 12th Street, S.W. Washington, DC 20554 202-418-1420

#### APPEARANCES:

## On behalf of SFUSD:

MARISSA G. REPP, ESQ. Hogan & Hartson, LLP 555 13th Street, N.W. Washington, DC 20004 202-637-5600

LOUISE H. RENNE, ESQ. Renne Sloan Holtzman & Sakai, LLP 188 The Embarcadero, Suite 200 San Francisco, CA 94105 415-677-1234

## INDEX

<u>WITNESSES:</u>	PAGE
JASON LOPEZ	
Examination by Mr. Shook	4
Examination by Ms. Repp	108

Testimony Began: 1:00 p.m. Testimony Ended: 5:44 p.m.

1	$\underline{P} \ \underline{R} \ \underline{O} \ \underline{C} \ \underline{E} \ \underline{E} \ \underline{D} \ \underline{I} \ \underline{N} \ \underline{G} \ \underline{S}$
2	MR. SHOOK: Mr. Court Reporter, would you swear in
3	the witness please?
4	COURT REPORTER: I can. Please raise your right
5	hand sir.
6	Whereupon,
7	JASON LOPEZ
8	was called as a witness herein and, having been duly sworn,
9	was examined and testified as follows:
10	EXAMINATION
11	BY MR. SHOOK:
12	Q Could you state your name please?
13	A Jason Lopez.
14	Q And your current address?
15	A 284 Van Buren Avenue, Oakland, California 94610.
16	Q How long have you been at that address?
17	A Since March of 2002.
18	Q What was your address before that time?
19	A I lived in Larkspur, I don't quite remember the
20	name, the number, but it was on Piedmont Avenue, I believe
21	it was, in Larkspur, California.
22	Q For what period of time?
23	A Only for about six months.
24	Q And then before that?
25	A Before that, 390 Euclid, number one, in Oakland,
	Heritage Reporting Corporation (202) 628-4888

- 1 right around the corner from where I live right now, and I
- 2 was there for about two years.
- 3 Q From about when to about when?
- A From 1996 to 2001, something like that.
- 5 Q And before that?
- A And before that I was at 1410 Horton Street, in
- 7 Emeryville.
- 8 Q For about what period of time?
- 9 A From 1994 to 1996, roughly those dates.
- 10 Q And could you briefly describe your educational
- 11 background post college, or excuse me, post high school?
- 12 A Post high school, okay. Went to Kansas State
- 13 University for my undergraduate from 1978 to 1983. Went to
- 14 graduate school, I didn't finish but I went to graduate
- 15 school at the University of Kansas for two years after that
- until 1985, 1986, and I've taken some classes here and there
- 17 at schools wherever I've lived.
- 18 0 What was your college major?
- 19 A Broadcasting.
- 20 Q And what was the course of study that you were
- 21 taking in graduate school?
- 22 A It was film, film studies.
- 23 Q What is your current occupation?
- A I'm a reporter, producer, radio producer.
- Q For what station or stations?

- 1 A I'm a freelancer so I work for a variety of
- organizations. I've worked for National Public Radio,
- 3 Marketplace for Minnesota Public Radio, I've done reports
- 4 for Latino USA. I've done reports for the Nightly Business
- 5 Report for television. I've done some TV. I also do
- 6 writing, I work for Newsfactor.com, so I do tech and
- 7 business writing every day. And I do writing for the East
- 8 Bay Business Times as well, a print publication. So, it's
- 9 typical freelance reporter, I take the work within my little
- 10 scope, anything that I can get.
- 11 Q For what you have just described, approximately
- 12 how long have you been doing that?
- 13 A As a freelancer?
- 14 Q Yes, sir.
- 15 A Since -- well, on and off throughout my career but
- 16 this particular string has been since -- excuse me, I'm
- sorry about that (cell phone interruption) -- this string,
- let's see, I got laid off from, I was morning anchor for a
- 19 business station, KBZS AM and that went off the air, let's
- 20 see, the dot com boom, the bubble burst -- see, I'm familiar
- 21 with when Microsoft was indicted, that was April 4th, and we
- were like two months later after all the advertising started
- to crash, so the year after that exactly, so it was 2001.
- 24 So, since 2001 I've been doing this.
- Q And what were you doing before 2001?

- 1 A For about two and a half years I was the morning
- 2 anchor on KBZS AM, which was a news and tech, business news
- 3 and tech station, and that was located here in San
- 4 Francisco.
- 5 Q Was that a full time job?
- 6 A Yes. And before that I worked in film. I did
- 7 film sound and film production from 1994 through the KBZS
- 8 job.
- 9 Q Do you currently have any relationship whatsoever
- 10 with KALW FM in San Francisco?
- 11 A Yes.
- 12 Q What relationship is that?
- 13 A I do a volunteer program for them, and it's a one
- hour a week program, it's on Friday nights. Well, it's not
- on this quarter, it's off the air for a quarter but, I've
- 16 been invited to come back in the Spring, or in January.
- 18 A It's called Don Giovanni Overdrive, it's new
- 19 music, new classical music and that sort of thing.
- 20 O How long has that program been going on at KALW?
- 21 A Since, I believe, 1999.
- 22 O Did you have any relationship with KALW before
- 23 1999?
- 24 A Yes. I was a part time announcer.
- Q What year, what period of time are we talking

- 1 about?
- A From, I believe, 1993 through about 1999,
- 3 somewhere in there. And I had an opportunity, I started to
- 4 work for other organizations, I worked for KGO Radio here in
- 5 town, and for some other radio, commercial radio operations,
- 6 and I decided to let my re-upping of my Civil Service lapse,
- 7 lapse somewhere in that time frame, it was after filing the
- 8 petition that it lapsed.
- 9 Q What significance is there to the lapsing of the
- 10 Civil Service position with respect to KALW?
- 11 A Oh, then technically I'm no longer employable by
- 12 KALW, so, it was in a sense kind of like quitting I quess,
- 13 to let that lapse.
- 14 Q There was something that you had to affirmatively
- do in order to maintain your status?
- 16 A Yeah, I believe to stay on the list that would be
- 17 filed with the Civil Service.
- 18 O Do you know what it was that you had to do?
- 19 A I think all I had to do was either sign a paper or
- 20 tell one of the people at KALW, the managers or Bill
- 21 Helgeson perhaps, that I wanted to be on the list.
- 22 O Was there any particular reason why you chose not
- 23 to take that step?
- 24 A Because I was getting lots of work and I didn't
- 25 have time to work at KALW, they didn't pay as much as these

- 1 other jobs.
- 2 Q Now, during your period of when you worked at
- 3 KALW, could you describe in a little bit more detail what it
- 4 was that you did when you were there?
- 5 A I was an on air announcer and I played programs
- 6 that were on tape and would announce the top and bottom of
- 7 the hour, I guess if there was an available space at the
- 8 bottom of the hour to do it but, I would just announce legal
- 9 I.D.s and promo announcements and that sort of thing.
- 10 Q For what period of time, in other words, let me
- 11 rephrase that, how many days per week or per month would you
- work at KALW when this was going on?
- 13 A Maybe one or two days a week. I had a regular
- 14 shift on the weekends, I believe it was on Sunday. So, I
- would work for sure once a week in a shift, and that worked
- 16 around my film schedule.
- 17 Q Then in addition to Sunday, would there be any
- other days of the week that you would ordinarily work?
- 19 A Yes, we're called as needed and so as needed if
- they would call me and ask me if I'd be available for, you
- 21 know, someone is going on vacation or something like that.
- 22 Q So, this period in 1993 to 1999 generally you
- would have one day a week that you would come in and work at
- 24 the station and then any other days would be when you were
- 25 called in?

1	A Right, right. It may have been more than one day
2	a week that I was scheduled, but I know for sure I was
3	schedule on Sundays.
4	Q Now, could you identify for us who your
5	supervisors were while you were working at KALW?
6	A When I originally was hired there, Jerry Jacob was
7	the General Manager. And there really weren't any other
8	supervisors, it was all just the General Manager in charge
9	of everybody, there were no Program Director or anything
10	like that, no middle management. And after Jerry Jacob then
11	was, I believe, Rose Levinson, and then after Rose Levinson
12	was I think Bill Helgeson was the interim General Manager
13	for awhile, and then Jeff Ramirez. And after Jeff left, I
14	believe Bill Helgeson was again the interim General Manager.
15	And then after that I think Michael Johnson was hired. And
16	I think it was about, maybe just before that time or just
17	after that time, I think it may have been before Michael
18	Johnson was hired, that I let my Civil Service lapse. So,
19	he may not have been my supervisor up to that point.
20	Q To the extent though that you continued to perform
21	any kind of work at KALW in a volunteer capacity
22	A Oh, in a volunteer capacity, yes.
23	Q who have your supervisors been?
24	A Michael Johnson, then after Michael Johnson, I'm

not sure, because in my volunteer role all I did was

25

- 1 basically drop off a tape and so I didn't have any, I didn't
- 2 have that kind of contact like supervisor to subordinate
- 3 kind of contact. It was just, you know --
- 4 Q By dropping off a tape you would just physically
- 5 walk into the building and hand somebody a tape?
- A Yeah, and that's it, yeah, and then I would walk
- out. So, I don't, I guess the reason I'm saying that is
- 8 because I don't know if there was an interim between Michael
- 9 Johnson and Nicole Savoya, but Nicole Savoya now would be
- 10 considered my supervisor.
- 11 O Did there come a time when you become involved
- with an organization called Golden Gate Public Radio?
- 13 A Yes.
- 14 Q And could you tell us approximately when that
- 15 happened?
- 16 A The idea for that had been -- that had germinated
- in the mid nineties as a way for people who were working at
- the radio station to try to pool their resources together to
- 19 create programming, maybe a national programming.
- 20 O And when you say radio station, you mean KALW?
- 21 You used the term 'radio station' and I'm asking whether in
- that context you meant KALW as opposed to some other radio
- 23 station?
- 24 A Oh, I think to produce them for any radio station,
- 25 to produce programming that we could sell. There were a

- 1 number of programs at KALW that we thought were really good
- 2 shows that could get promoted outside of the radio station.
- 3 And so one of the things, one of the ideas that we had was
- 4 to create this non-profit so that we could go get funding,
- 5 because quite frankly the radio station was too disorganized
- 6 to take up any of this kid of initiative. So, what we
- 7 wanted to do was take some of the programs that we had
- 8 created at KALW and also programs that people -- there was
- 9 one called Jazz Rhythm, for example, and other shows like
- that, that we thought could be distributed nationally. And
- 11 then we had some ideas for programs as well. So, that's why
- 12 it got created.
- When we incorporated, I don't remember. I think
- 14 it may have been in the Fall of 1996, or in the Winter of
- 15 1996.
- 16 Q I could show you some documents which would
- 17 clarify that, and I will at some point.
- 18 A Okay.
- 19 Q I was just checking for your general recollection
- 20 at this point in time. Now, was there any other purpose as
- to, you know, why Golden Gate Public Radio came into being?
- A Well, one of the things that we had been thinking
- about for a long time was creating this group to not only
- 24 create these formal programs but also, after the KALW task
- 25 force had been created and then just shelved immediately

1 afterwards, after its report, never heard anything of it 2 again, that it was a very powerful document, the KALW task force document, we felt that there may have been a 3 4 disconnect between the current management at the time, Jerry Jacob, and then onto Rose Levinson I quess. And between 5 them and the School Board, I personally heard Mr. Jacob 6 So, I knew complain vulgarly about the Board of Education. 7 that there was a problem between management and the board. 8 And we thought that this task force was just absolutely 9 terrific, and the stuff they came up with was just amazing. 10 And we wanted to get in front of the School Board the ideals 11 of the task force. And one of the ideas that we had was to 12 go ahead and incorporate GGPR and in a sense offer GGPR 13 saying, look, you know, the School Board takes forever to 14 get things done, we got it done, here's a great proposal, 15 you probably don't know a lot about these things because 16 there's apparent enmity between management and the board, so 17 let's bridge this gap and let's talk to a couple of people 18 on the board who probably aren't even aware they even have a 19 radio station, or maybe that's hyperbole but, not very aware 20 of what the radio station is even doing. And maybe we can 21 create, maybe we can do something now and create a nexus 22 23 between these various ideas and people that really want to get something done, and fire up the board. And so we 24

Heritage Reporting Corporation (202) 628-4888

created GGPR specifically to, in a sense say, here's your

25

- 1 501(c)(3) and you can now fulfill the task force very easily
- with this 501(c)(3), and all you have to do are just a few
- 3 steps now to get this stuff done. It was a blueprint based
- 4 on the task force and everything is ready to go. So, that's
- 5 how that went.
- 6 Q When you referred to the task force, what is it
- 7 that you're talking about, what is this task force, who was
- 8 on this task force?
- 9 A This task force was made up of a number of people
- who were stake holders in the community of KALW. I believe
- 11 a couple of people that I talked to quite frequently, in the
- 12 process of creating GGPR, not creating it but in the process
- of actually filing to incorporate it, were Peter Meesley and
- 14 Luis Lowenstein, both of them were very supportive of the
- idea, both of them were very surprised that the KALW task
- 16 force report was just tossed in the trash, basically. Who
- 17 else was on that? Marcos Gutierrez was on there, he was a
- 18 broadcaster with Radio Sol, a Hispanic broadcasting, Spanish
- 19 language broadcasting in town, commercial. Who else was on
- that thing? Oh, Lynne Chadwick was on that, she was with, I
- think Western Public Radio or a pretty important group,
- 22 maybe NFCB, maybe that's what she was with, National
- Federation of Community Broadcasters. And I can't think of
- 24 who else was on it.
- But, what they did was, they assessed problems at

- the radio station, they came up with several that were very
- 2 serious. Their basic finding was that the radio station was
- 3 adrift and it was not being governed well at all. And that
- 4 serious problems could ensue in the future if the Board of
- 5 Education did not recognize these problems and do something
- 6 about them. And that would be to change the governance
- 7 structure of the radio station so that there was a closer
- 8 guidance between the board and the radio station, instead of
- 9 having it just willy nilly.
- 10 Q I'm going to show you a document that bears a date
- of February 17, 1998, and it bears an FCC mail room stamp of
- 12 February 18, 1998, and ask if you can identify that document
- 13 please?
- 14 A Okay. Well, this is our reply to SFUSD's
- 15 opposition.
- 16 Q And there's a signature on the bottom of the first
- 17 page?
- 18 A Yeah, that's my signature.
- 19 Q All right. Now, contained in that document as
- 20 it's labeled Exhibit E, and apparently there is a first page
- that I don't have here, could you tell us what Exhibit E,
- 22 which apparently has 19 pages, is?
- 23 A Yes. This is the KALW Task Force Report. And now
- I do remember Alexandra Kudick (phonetic), who was the
- consultant that presented it to the staff. She was hired to

- 1 organize it.
- 2 Q And the basic idea behind this task force report
- 3 was what?
- A Again, to identify the problems of KALW, which
- 5 were apparent by the disorganization and a lot of
- 6 employee/management strife, and to come up with remedies for
- 7 those problems.
- 8 Q And what understanding did you have as to whether
- 9 any of the recommendations made by the task force were
- implemented?
- 11 A Say again?
- 12 Q What understanding did you have as to whether or
- not any of the recommendations made by the task force were
- 14 implemented?
- 15 A None of them were implemented, to my knowledge.
- 16 Q And did that in turn have any impact on the
- 17 formation of Golden Gate Public Radio?
- 18 A Yes. I think one of the major things in here,
- 19 because I just took a look at this again, one of the major
- statements in this thing, it's a pretty serious indictment
- 21 about just the state of the station at the time -- well, I
- 22 don't know where it is in here but --
- 23 Q You can take your time.
- 24 A Okay. Oh, over the years as the duties --
- Q Tell you what, before you start reading, let

- 1 everybody know where you're reading from?
- 2 A Okay. This is Exhibit E, page six of 19.
- 3 Q And which paragraph are you looking at?
- 4 A The bottom paragraph. It says, 'Over the years as
- 5 the duties of overseeing the SFUSD system have become more
- 6 complex, the Board of Education has been left with little of
- 7 the time and energy needed to govern KALW, as a result, no
- 8 matter how well meaning and conscientious the commissioners
- 9 of the board are, they have neither the time nor the
- 10 expertise to ensure that the education or educational public
- 11 broadcasting missions of KALW become reality.'
- 12 Q And you agreed with that statement?
- 13 A Yeah, I would definitely agree with that
- 14 statement.
- 15 Q Now, did that statement though have really more of
- 16 a connection with the School Board and how the School Board
- 17 was dealing with the station, as opposed to the immediate
- 18 station management?
- 19 A I think the problem is that the School Board, at
- the time the School Board was being headed by Bill Rojas.
- 21 O Also known as Baldermere?
- 22 A Baldimeir, yeah.
- 23 Q I'm sure I butchered the pronunciation.
- 24 A But Bill Rojas later on, as it came out in the
- 25 papers, Bill Rojas was never actually himself directly

- 1 involved in any graft or any corruption going on at KALW,
- 2 although in the press there is a, you know, insinuation that
- 3 he was sort of the ringleader of the whole thing and
- 4 overseeing all this stuff. And so one of the things that I
- 5 think was happening at the radio station was that the people
- 6 in charge, who I believe one of them is Enrico Placios,
- 7 Enrique Palocios, excuse me, people were being hired to run
- 8 the radio station who knew nothing about public radio. Rose
- 9 Levinson, as far as I know, had no radio experience
- 10 whatsoever, had no management experience whatsoever. Jerry
- 11 Jacob had no public radio experience and had been a salesman
- in television before that. From what I know, Jeff Ramirez
- had no experience as a manager before, and had not actually
- 14 been a broadcaster per se. I think he had been a sales
- 15 person before that.
- So, you know, in a market like San Francisco, the
- 17 number four market in the country, it's just obvious to me
- 18 that to not -- to hire people from the hip, who don't have
- 19 any experience, to run a major radio station, to me was a
- 20 serious disconnect between the board and its management.
- 21 O What's so significant about whether a person has
- 22 public radio experience, why does that matter?
- 23 A Well, I would say radio experience. I did not --
- 24 Jerry Jacob perhaps had it, but I did not see any evidence
- 25 that -- I mean there's a, I mean since the 1920s, not to

- lecture anybody on history but, since the twenties there
- 2 have been pretty much only a few tried and true models of
- 3 how radio stations are best run. That generally is
- 4 comprised of a General Manager, and then middle managers who
- 5 run various aspects of the broadcast operation. You'd have
- 6 a Program Director who is in charge of the announcers, and
- 7 is in charge of what goes on the air. You have engineering
- 8 in charge of the equipment and making sure that things
- 9 comply with FCC rules. You have a sales department,
- 10 underwriting, whatever you want to call it, who are in
- 11 charge of the fund raising for the radio station. And if
- 12 it's even bigger, then you might have a music department
- with a Music Director who is in charge of the record library
- and, you know, the archive and that sort of thing. And it
- did not seem to me that, having been a General Manager
- before, and a Program Director, I did not see any evidence
- 17 that anybody was moving toward that model.
- 18 Q Could you stop a second?
- 19 A Sure.
- 20 Q Were you suggesting that at one time you were a
- 21 General Manager of a radio station someplace?
- 22 A Yes.
- 23 O And when and where?
- 24 A I was a General Manager of KTPR in Fort Dodge,
- 25 Iowa, from 1989 through 1993. I was a Program Director at

- 1 KRWG FM in Los Cruces, New Mexico, from October of 1987
- 2 through December -- 1988 through December of -- I'm trying
- 3 to get my dates right here -- they all are back to back.
- 4 Let's see, I started there in 1989, so that must have been
- 5 1988 to 1989. And then before that I was a Program Director
- 6 at WSHU in Connecticut from 1985 through 1988.
- 7 Q Were any of those stations that you just mentioned
- 8 public radio stations?
- 9 A They're all public radio stations.
- 10 Q So, at one time for a number of years you were a
- 11 General Manager of a public radio station?
- 12 A Yeah.
- 13 Q I had asked you earlier about some dates relative
- to the formation of Golden Gate Public Radio, and I'm
- showing you a document that is in the February 17, 1998 GGPR
- 16 reply to SFUSD's opposition to Petition to Deny. And a
- document that is labeled Exhibit A, which follows a
- declaration from Deirdre Kennedy is marked as Exhibit A,
- 19 pages one of three. Could you tell us what that document
- 20 represents?
- 21 A Oh, this is the Articles of Incorporation, I
- 22 believe.
- 23 Q And the date on it?
- 24 A Date is May 27, 1997.
- 25 Q Now, who was involved in the formation of Golden

- 1 Gate Public Radio?
- A Me, Mel Baker, Deirdre Kennedy, she actually came
- on a little bit later in terms of the formation of the
- 4 entity Golden Gate Public Radio, and Dave Evans, who was the
- 5 Chief Engineer.
- 6 Q Now, with respect to Mr. Evans, is he still alive?
- 7 A No.
- 8 Q And could you relate the circumstances and timing
- 9 of his death?
- 10 A He died very -- things happened so quickly. He
- was killed on a street where he was delivering some mail, or
- 12 a bill I guess, like a phone bill, and was running, ran
- around his car, it was right at twilight and some people had
- their headlights on, some people didn't, and he ran around
- 15 his car and right into oncoming traffic to get in his car
- 16 and he was thrown on the hood.
- 17 Q Did you actually witness this event or you were
- 18 told about it?
- 19 A No, I was told about it.
- 20 Q And after Mr. Evans was struck, approximately how
- 21 long did he live?
- 22 A I think maybe about four or five months, I don't
- 23 quite remember how long.
- 24 Q And did he ever -- did he go to the hospital after
- 25 being struck?

- 1 A Yes. He went to San Francisco General.
- 2 Q And did he stay there until his death or did he
- 3 come home?
- A No. He went from there to I believe a Kaiser
- 5 Permanente Hospital on the other side of town, off Geary,
- 6 and Geary and Pierce or something like that.
- 7 Q Did you ever go to visit Mr. Evans?
- 8 A Yeah, many times.
- 9 Q Was he able to speak?
- 10 A No, he wasn't. I think he recognized me but I
- 11 think that was about it.
- 12 Q He never regained all of his faculties after this
- 13 accident, so far as you know?
- 14 A No. In fact, they had to remove part of his brain
- 15 I believe, because he hit his head on the windshield and --
- 16 Q But that didn't help?
- 17 A Yeah.
- 18 O All right. I'm going to show you another
- document, it's fairly substantial, has many exhibits
- 20 attached to it, and it bears an FCC mail room stamp date of
- November 3, 21997. Could you identify this document please?
- 22 A This is the Petition to Deny.
- 23 Q All right. I'm going to go to page 23 and there
- 24 are two signatures that appear there, could you identify the
- 25 signatures?

1	A Yes. The first one, the top one, is mine, and the
2	next one is Deirdre Kennedy's.
3	Q Just set that aside for a moment. If I were to
4	use the term 'Public Inspection File' could you briefly
5	describe for me what your understanding of that term is?
6	A It's a file maintained by a radio station as
7	required by the FCC, which is to give the public a
8	transparent view of certain thing that they have an interest
9	in regarding the operation of the radio station. So, people
10	would want to know who's in control of the radio station,
11	they would want to know who's funding certain programs,
12	they'd want to know, the public may want to know where
13	transmitters are located and how much power is being used
14	and when that power is at certain levels, you know, turned
15	up or down, that sort of thing. So, that would be my
16	understanding of it.
17	Q When you were General Manager of that Ft. Dodge
18	radio station, what responsibility, if any, did you have
19	with respect to that station's Public Inspection File?
20	A It was my job to write the materials to go in the
21	Public File.

Q And by that you mean what?

A To create things like program lists, to make sure that my underwriting director had donor lists to put in there. I rearranged it from the previous General Manager

- and did it according to the actual rule in the book, so
- 2 instead of just saying program list, I would list rule
- 3 whatever in the handbook and then actually taped the rule
- 4 itself on the outside of the folder and, you know, made sure
- 5 that things were going in there on a regular basis.
- 6 Q And so which report or which lists are you
- 7 referring to at this point?
- 8 A All sorts of lists, the donor file that we were to
- 9 keep, and those would include, you know, all the donors.
- 10 You know, you'd get reports from all your syndicated
- 11 programs, and their donors, and so those would go in there,
- or locally sold underwriting for programs go in there. The
- names and addresses of all the donors. The programs issues
- list, which we would put together and put in there.
- 15 O Now, how often would you do that?
- 16 A Ouarterly. It was kind of an ongoing thing. What
- 17 we did was we set it up so that it was minimal work, I mean
- 18 it was less work than doing my taxes.
- 19 O We all know what work is involved there.
- 20 A Maybe not now, maybe as a freelancer it would be
- 21 more work but, we had, we just would from time to time have
- 22 announcers be involved in, you know, identifying certain
- things that we would run on the air, and it was pretty easy.
- 24 I mean it's not a hard thing to do to maintain it. If you
- get behind then obviously you've got a lot to do.